| Respondent | Area | Summary | Degree of support | Response of sub-team |
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| John Poole | Other | SUMMARY - I submit that ICANN (including its "ICANN community") is failing in its obligations noted by the DOJ Antitrust Division above, and further, that the "ICANN community" is neither representative of, nor accountable to, most domain name registrants who comprise a core constituency of the global internet community as "consumers" of domain names. The "ICANN community" structure is not balanced, and fails to reflect a fair, proportionate, and accountable representation of the full global internet community. The "ICANN community" structure needs to be reformed or replaced in order that there may be an accountable and properly balanced representation of the full global internet community, excluded or marginalized. | General complaint that ICANN does not represent the interests of Registrants - quotes ALAC | It is not within the remit of this group to evaluate each SO/ACs accountability or suggest structural changes. |
| GNSO-ISPCP | Track 1 | With respect to Track 1 "Review and develop recommendations to improve SO and AC processes for accountability, transparency, and participation that are helpful to prevent capture" we have reservations only to "Rec. 4 under Transparency": Meetings and calls of SO/ACs and Groups should normally be open to public observation. When a meeting is determined to be membersonly, that should be explained publicly, giving specific reasons for holding a closed meeting. We are in full agreement to this recommendation on SO/AC level. On SG/C level we recommend this being applied just in case of F2F meetings. SG/C calls should usually deemed as membersonly since at almost every call sensitive commercial or private information is been shared. Each call could be determined by the chair in advance as being open. | Qualified Support - Reservation Recommendation 4. | Updated meeting records publication practice to resolve this concern. |
| SSAC | Track 1 | The SSAC notes the Summary of Best Practice Recommendations for Accountability, Transparency, and Participation within SO/AC/Groups and agrees that it would be beneficial to determine and implement those best practices which are applicable to SSAC's structure and purpose. | Qualified Support | Clarified that Good Practices are optional |
| GNSO-BC | Track 1 - Accountabilit y | The BC endorses the view that "each AC and SO is accountable to the segment of the global community that each SO/AC was designated to represent in the ICANN Bylaws." | Support that SOACs represent their communities. | Acknowledge support |

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| ICANN Board | Track 1 - | We note that the report has a strong focus on the accountability of individual groups and a lesser focus on the accountability of the collective SO/AC groups. The broader "who watches the watchers" question, which was raised at the beginning of the report, remains largely unanswered. Notably, there is no specific reference to any accountability mechanisms directed towards the newly created Empowered Community and its associated powers. Those participating in the Empowered Community have significant responsibilities, such as the ability to reject ICANN's budget, reject changes to the Bylaws, and recall the ICANN Board. The exercise of these powers will have significant impact on ICANN's operations, its ecosystem, and its reputation. The responsible exercise of community powers thus calls for SOs and ACs, when they are in the Decisional Participant role, to be accountable not only to their own membership, but also to the community as a whole. The SO and AC (and their respective stakeholders) transparency and accountability mechanisms are clearly a start to this effort. With this in mind, we encourage the Subgroup to have a more explicit consideration of how SO/AC accountability would work, particularly when acting in the Empowered Community Decisional Participant roles that relate to the broader, collective community powers. Along these lines, we believe the draft recommendations would benefit from examples that help address specific best practices across all SOs and ACs on how the respective groups in the community might be accountable to the community and not just to the membership of the respective SO and ACs. We also believe it is important that links to all key documents on SO/AC transparency and accountability (such as policies, procedures, and documented practices) be available from ICANN's main website, such as through a subheading under "accountability". This would provide easy and consistent access amongst and between SOs and ACs. The Board assumes that these links/documents are already prominently disp | Qualified Support | Add a Good Practice in Accountability:Each Decisional Participant should publish its decision when notifiying the Empowered Community (EC). This would create an opportunity to challenge whether an AC/SO followed its required processes to reach its decision. Nothing more is required to ensure that each AC/SO in the EC is properly representing the views of its represented community. |
| ICANN Board | Track 1 - Accountabilit Y | Beyond the new Empowered Community powers and rights laid out in the Bylaws, there are also additional areas where the SOs and ACs collectively have more responsibility for helping ICANN meet its Bylaws' obligations. For example, while ICANN is responsible for making sure that the Specific Reviews are conducted in accordance with Section 4.6 of the ICANN Bylaws, the community plays an important role in making sure that the Reviews happen in a timely manner. The SOs and ACs are responsible for selecting the Review Teams, for performing the reviews and delivering reports. Based on the Bylaws, there is fixed time between each review cycle, so the longer the process takes, the shorter the period of time for implementation before the next review cycle hits, which evaluates the outcomes of the implementation of the reviews. Are there things that the SOs and ACs could do collectively to further this work in a timely basis? | Qualified Support | We are unable to identify any mechanism whereby AC/SO can inidvidually or collectively make their work more timely, in the selection of team members. performing their work, and delivering a report. |

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| RySG | Track 1 - Accountabilit Y | The RySG supports the consensus view that ICANN SOs and ACs are accountable to the segment of the global Internet community that each SO/AC was designed to represent in the ICANN Bylaws and acknowledges that the proposed best practice recommendations could contribute to an increased accountability, transparency, and participation within SOs and ACs. The RySG further agrees with the CCWG- Accountability that the proposed best practices should not become part of the ICANN Bylaws, or that SOs/ACs should be required to implement them. | Supports | Clarified that Good Practices are optional |
| GNSO-BC | Track 1 - Best Practices | The BC supports the Track 1 recommendaions for best pratices, and would consider implementaion in the BC "to the extent these practices are applicable and an improvement over present practices." | Qualified Support | Acknowledge support |
| GNSO-NCSG | Track 1 - Best Practices | NCSG supports the 25 "best practices" recommendations that each SO/AC/Group is encouraged to implement. We also support the recommendation that future Accountability and Transparency Review Teams (ATRT) examine implementation of these best practices among SO/AC/Groups. | Supports Recommendation | Acknowledge support |
| INTA | Track 1 - Best Practices | INTA supports creating a list of "best practices" for SO/AC accountability, transparency, participation, outreach, policy and procedure and having future Accountability and Transparency Review Teams (ATRTs) examine the extent to which SOs/ACs have implemented them. It is INTA's view that these "best practices" need not be mandatory and should not be made part of ICANN's bylaws at this time. | Support for Recommendation | Clarified that Good Practices are optional |
| ALAC | Track 1 - Best Practices - ATRT | The ALAC does not support the explicit incorporation of AC/SO best practices reviews into the ATRT scope. The periodic organizational reviews are a more appropriate opportunity to do such reviews. If a future ATRT chooses to do such a review, it is already wholly within its scope and prerogative. | Does not support ACSO BP being in ATRT. | Revised recommendation to say that ICANN's Organizational Reviews should assess implementation of Good Practices |
| GNSO-NCSG | Track 1 - Best Practices - ATRT | NCSG supports the 25 "best practices" recommendations that each SO/AC/Group is encouraged to implement. We also support the recommendation that future Accountability and Transparency Review Teams (ATRT) examine implementation of these best practices among SO/AC/Groups. The NCSG recommends a change to the ICANN Bylaws at Sec 4.6 b, and adding to documented procedures for Accountability and Transparency reviews. For example, the following could be added to the Bylaws: §4.6(ii): (G) assessing and improving accountability procedures of the Supporting Organisations and Advisory Committees. The specifics, such as the recommendations in the report, could be left to lesser mechanisms. | Supports Recommendation on inclusion in ATRT + Suggestion | Revised recommendation to say that ICANN's Organizational Reviews should assess implementation of Good Practices |

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| ICANN Board | Track 1 - Best Practices - ATRT | On the recommendation that future Accountability and Transparency Review Teams (ATRTs) be encouraged to examine implementation of these best practices among SO/AC/Groups, the Board is concerned this would significantly expand the scope and efforts of the ATRT review team, as well as the organizational staff supporting them. The scope of the ATRT review as it stands is already quite extensive. The proposed additional scope that would include review of actions across all SO/ACs and subgroupings thereof, while important and relevant, may not be scalable in terms of resources. | Concerns given current scope of ATRT reviews which is already quite extensive. | Revised recommendation to say that ICANN's Organizational Reviews should assess implementation of Good Practices |
| | | We encourage the CCWG-Accountability to consider whether this recommendation may be better addressed as part of the organizational reviews conducted by independent examiners for each group. The ATRT review process can take into consideration the reports of the independent examiners as part of their overall work without delving into the remit of the organizational reviews. If there are cross-community accountability efforts identified by the group, then the propriety of the inclusion of any of those efforts in an ATRT review scope should be considered at that time. | | |
| INTA | Track 1 - Best Practices - ATRT | INTA supports creating a list of "best practices" for SO/AC accountability, transparency, participation, outreach, policy and procedure and having future Accountability and Transparency Review Teams (ATRTs) examine the extent to which SOs/ACs have implemented them. It is INTA's view that these "best practices" need not be mandatory and should not be made part of ICANN's bylaws at this time. | Support for Recommendation | Clarified that Good Practices are optional |
| SSAC | Track 1 - Best Practices - ATRT | However, the SSAC does not believe it is appropriate to incorporate into the scope of future Accountability and Transparency Reviews (ATRTs) a review of the extent to which SO/AC/Groups have implemented best practices in the areas of accountability, transparency, participation, and outreach. The scope of ATRTs is already extensive and it would be more appropriate to incorporate such a review into the 5-yearly independent organizational reviews required by ICANN bylaws Section 4.4.4 Such inclusion does not warrant a change to ICANN's bylaws and could simply be added by ICANN staff to documented procedures for accountability and transparency reviews. | | Revised recommendation to say that ICANN's Organizational Reviews should assess implementation of Good Practices |

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| GNSO-NCSG | Track 1 - | Despite the 25 recommendations, there remains a broader question that does not | concerns - It would be useful to | Note from FB: there are concerns with |
| | Best | seem fully answered. One of the fundamental motivations for this WS2 effort was to | understand how the | providing good practices about election |
| | Practices - | address the notion of "capture," an issue raised by the NTIA regarding internal | recommendations concretely | and the internal governance mechanisms |
| | Capture | capture by a subset of SO/AC members, and concern that incumbent members might | address the issue of capture in | of SO/ACs. Some groups do not hold |
| | | exclude new entrants to an SO/AC. Do the recommendations in Track 1 fully address | more detail rather than the | elections. |
| | | this fundamental question? The recommendations appear to partially address the | comment in the draft that the | We could recommend that SO/ACs which |
| | | issue of excluding new members through recommending an appeal process, etc., but | recommendations are "helpful | elect officers should have term limits for |
| | | internal capture appears less well dealt with. For example, issues such as term limits, | to prevent capture." | officer positions. |
| | | balance of new and longer serving members on committees, diversity in committees | | Recommend "diversity by design" (e.g., |
| | | and working groups, length of time before returning to committee positions, among | | each region to have a representative.) |
| | | others, do not appear to feature in the recommendations. While recognizing that | | We are not going to recommend gender |
| | | there is often a small pool to draw on for leadership positions, particularly among | | quotas. Does the diversity group have a |
| | | volunteer communities, concerns have been expressed that leadership structures in | | recommendation that we can implement? |
| | | the community often comprise the same individuals rotating among the same roles, | | |
| | | which can be considered a form of capture. Ensuring that committees and other | | |
| | | community structures with executive powers are able to resist and address internal | | |
| | | capture through term limits and diversity, among others, is critical to good | | |
| | | governance. It would be useful to understand how the recommendations concretely | | |
| | | address the issue of capture in more detail rather than the comment in the draft that | | |
| | | the recommendations are "helpful to prevent capture." | | |
| ALAC | Track 1 - | The "best practices", one by one, each make sense. However, together the ALAC has | Supports but some concerns. | Clarified that Good Practices are optional |
| | Best | concerns about the impact on groups remembering that these are all volunteers with | | |
| | Practices - | often relatively minimal staff support. Accountability is important, but a fully | | |
| | Reporting | accountable group that does or nothing other than be accountable has no value | | |
| | | within ICANN. | | |
| GNSO-NCSG | Track 1 - | Further, some of the recommendations burden the volunteers of the SO/ACs with | concerns regarding time of | We updated the practice to say this is a |
| | Best | time-consuming administrative tasks. For instance, the suggestion that a report be | volunteers to create reports on | brief report. All Good Practices are |
| | Practices - | published annually on how the respective group can "improve accountability, | best practices. | optional. |
| | Reporting | transparency, and participation, describing where they might have fallen short, and | | |
| | | any plans for future improvements" would be time consuming for the volunteers to | | |
| | | produce and lend itself to bias. Other options might warrant consideration - for | | |
| | | example, engaging the services of an external consultant to objectively produce such | | |
| | | a report for the entire community. | | |
| TSantosh | Track 1 - | Furthermore, the draft recommendations must advise SO/ACs to regularly assess, if it | Unclear | We updated the practice to say this is a |
| | Best | is accomplishing its accountability commitments, taking into consideration a range of | | brief report. All Good Practices are |
| | Practices - | internal and external stakeholder perspectives. Reviews may include an analysis of | | optional. |
| | Reporting | strengths and challenges in addition to recommendations for improvement. The | | |
| | | annual report that the SO/AC Groups publish (As per recommendation 5 on Pg.18 of | | |
| | | Draft Recommendations), must also include these areas for improvement and a | | |
| | | strategy that may be adopted to fill these gaps. | | |
| TSantosh | Track 1 - | In addition to having a strategy for outreach to different community members, each | Suggestion - linked to Intra- | We updated the practice to say this is a |
| | Best | SO/AC must at the end of the year assess its efficacy in enhancing participation from | ICANN-Community diversity. | brief report. All Good Practices are |
| | Practices - | diverse parts of the community and must publish its findings. | | optional. |
| | Reporting | | | |

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| RySG | Track 1 - | We note the call for open meetings, public notes, minutes and recordings, and a publicly visible mailing list. There is a public benefit that could follow but there may also be less favorable consequences including diminishing the free-flow of beneficial interchange among registries concerning ICANN policy matters. If this provision is in the final report the RySG will consider whether and to what extent, if any, its adoption would be appropriate. There are already important opportunities that allow for public debate and participation, for example the open RySG sessions during ICANN meetings, our meetings with the Board, cross-constituency/SG sessions, etc The RySG suggests that the CCWG-Accountability reviews transparency recommendation 5 ('Notes, minutes, or recordings of all membership meetings | Recommendation on open meetings etc could prevent RySG from approving this recommendation. | We updated meeting records publication practice to resolve this concern. We updated meeting records publication |
| | y . | should be made publicly available.') and participation recommendation 4 ('For any meetings, be they closed to members or open to anyone, the members have to be able to access notes, minutes and/or recordings, subject to exceptions for confidential matters.') as they might be seen as confusing or inconsistent. | 5. | |
| TSantosh | Track 1 - Transparenc Y | In order to effectively thwart a risk of 'capture', it is imperative to ensure diversity in SO/AC/Groups. While speaking of diversity, the importance of 'Geographic Diversity' cannot be overstated. Therefore, it is strongly recommended that geographies (countries) where the largest number of internet users come from should be provided with voting rights and membership proportionate to the legions of internet users they seek to represent. Furthermore, each SO/AC must ensure equitable representation from each region. | Links this to a deversity requirement advocating to voting rights per country based on population of Internet users. | We could recommend "diversity by design" (e.g., each region to have a representative.) |
| TSantosh | Track 1 - Transparenc Y | It appears that fluency in English is a core skill for ICANN leaders. While, no data is available to substantiate this claim, the proportion of leaders fluent in English is estimated to be 90%, an alarmingly high number suggesting that deeper exclusion occurs when a representative is not fluent in English. In order to reach out to maximum number of community members, 'Main Language', must also include world's top ten most widely spoken languages in addition to the official languages. Currently, newsletters and brochures are published only in the six Official UN Languages and this acts as a major barrier to entry for people belonging to popular language groups, that fall outside of this list. | Links to diversity and requesting that ICANN material but published in the world's TOP TEN most spoken languages IN ADDITION to the OFFICIAL languages. | This suggestion would apply to any document published by ICANNnot just SO/AC publications. We can recommend that if ICANN were to expand the list of languages that it supports, this support should also be extended to publications of SO/AC/Groups. |
| TSantosh | Track 1 - Transparenc Y | An indicative list of what may qualify as a 'confidential matter' may be provided (similar to an exemplary list provided for holding a closed meeting on Pg 6 of the Draft Recommendations). | Suggestion | The list of exemplary reasons for closing a meeting are also reasons for declaring that items are 'confidential' |
| ALAC | Track 2 | The ALAC supported the original position of the SOAC-Accountability Working Group to not pursue the accountability roundtable. That was overruled by the CCWG. As currently proposed there is a high likelihood that it will become a meaningless exercise taking up valuable time at ICANN meetings with little benefit. That notwithstanding, if the decision is made that it should be kept needs to be further thought given to exactly what it will do and what its aims are. | Does not believe there should be a MART. | We reverted to original recommendation: not to implement a Mutual Accountability Roundtable |
| GNSO-BC | Track 2 | The BC supports the Track 2 recommendation that an "Accountability Roundtable be an optional addition to the Annual General Meeting, subject to approval of SO/AC chairs." | Supports Recommendation | Acknowledge support |

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| GNSO-ISPCP | Track 2 | Regarding Track 2 "Mutual Accountability Roundtable" we agree in principle to the WG recommendation to leave the decision of holding such a roundtable at the AGM to the SO/AC chairs. In addition, we suggest to investigate this question in more detail when it once comes to a more holistic review of the organisation. | Qualified Support | Acknowledge support |
| GNSO-NCSG | Track 2 | NCSG supports the finding that the "Mutual Accountability Roundtable" be an optional accountability measure subject to the approval of the SO/AC Chairs. | Supports Recommendation | Acknowledge support |
| ICANN Board | Track 2 | We note that this topic raises the same question as the one addressed in Track 1 on "who watches the watchers" or "in what ways should the respective groups within the community be accountable to the community?" We believe that any cross-constituency accountability mechanism should be informal in nature, but codified and communicated in some way so as to make it broadly known and adopted as a community-wide norm. Considerations of mutual accountability could also be broader than how parts of the community can talk to each other and share best practices. The stronger the requirements and considerations of collective accountability are, the less likely the community is to need to build structures such as a mutual accountability roundtable. We encourage the community (within respective SOs and ACs, and as a collective) to explore this aspect further, as appropriate, and to consider, in relation to each group' s participation in the ICANN community, what the collective social contract might be regarding accountability to the overall community. | concerns vs formalims | While the Board says that mechanisms for mutual accountability should be informal, it wants the requirements and considerations of 'collective accountability' to be stronger. We do not believe it possible to have an 'informal' practice that is also 'codified' and 'community-wide'. As noted in our report, we believe that each SO/AC/Group is accountable to the stakeholders it was created to represent. Transparency about EC decisions could reveal whether an AC/SO/Group considered interests of the broader community. But it unrealistic to expect an AC/SO/Group to explcitly attend to interests of all other AC/SO/Groups. Can the Board propose an objective standard for 'collective accountability'? If so, that could be considered as a Good Practice in terms of Accountability. |
| INTA | Track 2 | INTA supports the idea of holding a "Mutual Accountability Roundtable," comprising the ICANN Board, CEO and SO/AC chairs to discuss key issues of concern and how their constituencies address the issues. We support having ICANN staff coordinate a roundtable at each ICANN Annual General Meeting if a majority of the SO/AC chairs agree to meet. It is INTA's view that the Mutual Accountability Roundtable need not be made mandatory at this time. | Qualified Support - does not believe it should be mandatory | We reverted to original recommendation: not to implement a Mutual Accountability Roundtable |
| RySG | Track 2 | The RySG supports the report's conclusions on Track 2 (the "Mutual Accountable Roundtable" should be optional, subject to approval of SO/AC chairs) and Track 3 (the IRP should not be made applicable to SO/AC activities). | Supports Recommendation | Acknowledge support |

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| SSAC | Track 2 | The report recognizes that a "Mutual Accountability Roundtable", one in which SO/ACs are accountable to each other, is inappropriate. It nevertheless proposes a very formal approach to an "Accountability Roundtable" involving a 90 minute Public Session at an ICANN AGM Meeting, open to all SO/AC/Group chairs, and joined by the ICANN CEO and Board Chair, subject to the agreement of a majority of SO/AC chairs. The SSAC considers that a more informal approach should be adopted, which involves the exchange of views, experiences and best practices during the course of regularly | Does not support the recommendation for the MART as proposed being overly formal. | We reverted to original recommendation: not to implement a Mutual Accountability Roundtable |
| GNSO-BC | Track 3 | scheduled meetings between SO/AC chairs only. The BC supports Track 3 recommendation that the IRP (Independent Review Process) "should not be made applicable to SO/AC activities, because it is complex and expensive, and there are easier alternatives to challenge an AC or SO action or inaction." | Supports Recommendation | Acknowledge support |
| GNSO-ISPCP | Track 3 | With respect to Track 3 "Assess whether the Independent Review Process (IRP) should be applied to SO/AC activities" we fully support the CCWG recommendation that "the IRP should not be made applicable to SO/AC activities, because it is complex and expensive, and there are easier alternative ways to challenge an AC or SO action or inaction". | Supports Recommendation | Acknowledge support |
| GNSO-NCSG | Track 3 | NCSG supports the finding that the "IRP should not be made applicable to activities of SO/AC/Groups." | Supports Recommendation | Acknowledge support |
| ICANN Board | Track 3 | As the CCWG-Accountability notes: The IRP requirements and rules are not developed to attach to acts of the SOs/ACs or the Empowered Community; and adjusting the rules currently framed in terms of whether the ICANN Staff or Board violated the Bylaws would represent a significant change to the IRP – as well as consideration of, for example, the scope of standing panel expertise, and size. While the IRP is probably not the appropriate place to take grievances against SOs/ACs/Empowered Community, we note that the recommendations do not offer alternative mechanisms for what should happen if failure in accountability occurs. It would be beneficial for ICANN and the community if the CCWG-Accountability were to consider and identify what alternate mechanism, existing or new, should apply to address grievances against SOs/ACs/Empowered Community. | Qualified Support - If the IRP is not appropriate the community needs to decide how to deal with this | FB: We cite the ombuds group which argues that ombuds handles these conflicts. The ICANN SO/ACs already use obumdsman to address their grievances. The board suggests that actions of the Empowered Community (EC) should be subject to challenges and grievance procedures. The EC is not an entitiy; it is merely the aggregation of decisions reached by participating AC/SOs. However, review by the Ombuds would be appropriate in order to challenge whether an AC/SO properly reported its decision to the EC, and whether the EC Secretary accurately reports AC/SO decisions. |

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| INTA | Track 3 | INTA does not agree with the Draft Report's conclusion that the Independent Review Process (IRP) should not be applied to SO/AC activities. The working group has adopted this position based on the rationale that the IRP process is complex and expensive. They note that there are easier alternative ways to challenge an AC or SO action or inaction such as engagement with the Ombudsman. INTA respectfully disagrees with this conclusion. There may be some circumstances where it may be appropriate to apply the IRP to SO/AC accountability actions or inactions. This is based on the concern that the Ombudsman may not be an effective mechanism to hold SO/ACs to account, as the Ombudsman is employed by ICANN and therefore, could be subject to influence by ICANN staff and the ICANN Board. Independent review should be available to aggrieved parties who could then determine whether the alleged grievance and possible remedies merit the investment of resources demanded by an IRP. | Does not agree IRP should not apply to SOACs - argues there could be some circumstances. | This is a minority view of just one commenter, so we have held to the consensus view IRP should not apply to SO/AC activities. |
| RySG | Track 3 | The RySG supports the report's conclusions on Track 2 (the "Mutual Accountable Roundtable" should be optional, subject to approval of SO/AC chairs) and Track 3 (the IRP should not be made applicable to SO/AC activities). | Supports Recommendation | Acknowledge support |
| SSAC | Track 3 | The SSAC agrees that the IRP should not be made applicable to activities of SO/AC/Groups. | Supports Recommendation | Acknowledge support |
| TSantosh | Track 3 | While, the Independent Review Process (IRP) cannot be made applicable to disputes brought against or involving SO/ACs, it is advisable to have more clarity on procedures to challenge an AC or SO action or inaction. The draft recommendations should look into the feasibility of having an independent party dedicated to addressing such grievances. Even though, it suggests an Ombudsman complaint as a method to address grievances, it may not be the most expeditious process, since an Ombudsman cannot devote their entire time to this process. Therefore, a mechanism to hold SO/ACs to account other than the Ombudsman is needed. | Qualified Support - If the IRP is not appropriate the community needs to decide how to deal with this. | We now cite the Ombudsman and WS2 group, who believe the Ombuds is able to handle these complaints. |